

## Greets Green Partnership – Succession Planning risks – 15 June 2009

This risk register captures the risks which have been identified which threaten the continuation of improvements made by the Greets Green Partnership (New Deal for Communities), following cessation of the partnership from 2010 and integration of activities within existing service delivery vehicles / Local Strategic Partnership (LSP) delivery partnerships. The risk register has been informed by a risk workshop undertaken on 15 June 2009. In attendance – Ally Allerson (Greets Green), John Sutton (Sandwell Economic Regeneration), Colin Simcox (Strategic Housing), Marie Rose Lappin (Safer Sandwell Partnership), Nick Hamer (Children and Young People), Lynn Jackson (Health and Wellbeing), Robin Powell (Transform Sandwell Risk Management – Facilitator). Apologies – Tim Tritchard (Environment Partnership).

The risk workshop considered each risk, and allocated responsibility to an appropriate Thematic Partnership, either as an individual risk, or for an existing thematic risk to be amended to reflect the impact on specific objectives relating to Greets Green.

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
Outcomes / improvements in the quality and delivery of key public services	Greets Green NDC area fails to continue to improve	The improvements achieved through the NDC programme are not sustained	4	2	8	Sandwell Partnership and Sandwell MBC monitor performance of LAA outcomes on a geographical basis	Sandwell Partnership Sandwell MBC	Not considered as a risk – this is the prime impact arising if the following risks occur.

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
	1. Crime in the area will not continue to reduce.	Crime increases as a result of: Recession Drunkenness/alcohol Reduced police presence Domestic violence Increased business crime	4	3	12	Crime a key focus of the Sandwell LAA. Carters Green High Street identified as crime hot spot in Strategic Assessment and will continue to be a focus for policing. Commitment to continue neighbourhood policing from WM Police. Albion Business Forum continuing to monitor and report crime. WM Police to continue to encourage establishment of Neighbourhood Watches. WM Police commitment to continue to support neighbourhood forum and Tasking Group	Safer Sandwell Partnership / WM Police/ Sandwell PCT/Schools – SEAL/Citizenship/voluntary sector  Chamber/SERP/Albion Business Forum	Risk to be transferred to the Safer Sandwell Partnership, noting the monitoring of statistics with specific reference to the Greets Green area.  <b>Marie Rose Lappin.</b>
	2. Educational improvements in the area will not be maintained	Low education levels in Sandwell are not improved. Levels of improvement at KS3 are not improved Levels of GCSE passes including English and maths not achieved	3	3	9	Educational Attainment mandatory targets in LAA Investment in community ICT facilities and Community Learning resources remains as a legacy.	Children & Young Peoples Partnership Children & Young Peoples Services Governing Bodies Connexions	Risk to be transferred to the Children and Young People partnership, and reworded to reflect specific reference to Greets Green.  <b>Nick Hamer</b>

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
	3. Improved health	Health in the area deteriorates or does not continue to improve at the rate it has, in particular, death rates from CHD and cancers due to: - Lifestyle / poor diet / alcohol / smoking etc. the recession and in line with National trends	4	3	12	Health remains a focus in the Sandwell LAA. Commitments from Sandwell PCT to maintain the Community Health Forum. Other initiatives (in particular lifestyle activities) embedded as mainstream such as Active Lifestyles, Eatwell, Expert Patients, Pharmacy First , Enhanced Nursing Services (Case Managers).	Sandwell Health and Well Being Partnership Sandwell PCT	Risk to be transferred to the Health and Wellbeing Thematic partnership.  <b>Lynn Jackson</b>
	4. Good start to life	Children fail to achieve their potential due to : Low birth weight, smoking in pregnancy, low rates of breastfeeding, poverty, late presentation to services in pregnancy, family diet and juggling chaotic lives	4	4	16	Sandwell PCT have embedded the learning from pilots in Greets Green to roll out service modernization across the Borough. Childrens Centre in Greets Green remains as a legacy for ongoing work with parents and families	Children & Young Peoples Partnership  Sandwell PCT Children & Young Peoples Services	Risk to be transferred to the Children and Young People partnership, and reworded to reflect specific reference to Greets Green.  <b>Nick Hamer</b>

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
	5. Successful young people	Young People fail to achieve their full potential due to: Recession Lack of English and Maths qualifications at GCSE Means tested EMA prevents young people remaining in education and training Poor start to life continues to hamper life chances	3	4	12	Successful Young People is a key focus in the Sandwell LAA. NDC area covers wards identified in the City Region Joint investment Strategy on Jobs and Skills.	Sandwell Skills and Economic Regeneration Partnership	Risk to be transferred to both the Children and Young People Partnership and Sandwell Economic Regeneration (noting particular reference / links to NI 152 and NI 153).  <b>Nick Hamer / John Sutton</b>
	6. Homes and environment	The area fails to become a place where people want to remain or move to because of lack of quality homes or lack of adequate tenure mix	4	4	16	Commitments from Sandwell MBC and urban Living to continue to seek to achieve high quality new homes and wider tenure mix in the area	Sandwell Strategic Housing Forum  Sandwell MBC Urban Living	Risk to be transferred to the Strategic Housing Forum (with specific reference to Greets Green).  <b>Colin Simcox</b>

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
	7. Physical improvements will not be sustained.	The improvements in the environment and the new play facilities will not be maintained. The Master plan for the Greets Green Recreation Ground is not implemented	4	4	16	Commitments in place with SMBC for the ongoing maintenance of key improvements undertaken with NDC funding. Commitment from Sandwell MBC to use the neighbourhood based cleaning teams as the model of service delivery across the Borough Commitments in place from Sandwell MBC to seek contributions from developers to achieve the master plan for the Recreation ground	Sandwell Environment Partnership Sandwell MBC Sandwell Homes	Risk appropriate to transfer to the Environment Partnership.  <b>(Tim Pritchard)</b>
	8. Levels of unemployment and financial exclusion will increase	Unemployment levels will rise due to : Recession Lack of basic and higher level skills Impact of long term unemployment on employability West Bromwich regeneration job opportunities reduced/delayed	4	4	16	NDC area continues to be a focus in the City Region Joint Investment Strategy for employment and skills. Commitment from Sandwell MBC to continue to support the Jobs and Skills group in the area. GGCE develop further enterprises offering employment and training opportunities.	Sandwell Skills and Economic Regeneration Partnership Sandwell MBC Job Centre Plus GGCE LSC	Risk to be transferred to the Sandwell Economic Partnership.  <b>John Sutton</b>

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
	9. Supporting independence	<p>People with mobility or life limiting conditions are unable to remain independent due to:</p> <ul style="list-style-type: none"> <li>Age</li> <li>Reduction in the quality or range of support services</li> <li>Lack of appropriate housing accommodation</li> </ul>	4	3	12	<p>Sandwell PCT have modernized support services to enable people to remain independent for longer. New Extra-care housing to be built in the area. Sandwell Homes have amended policies to recognize housing needs of residents with mobility or life limiting conditions</p>	<p>Sandwell Health and Well Being Partnership</p> <p>Sandwell PCT Sandwell MBC Sandwell Homes</p>	<p>This is already a risk noted with the Health and Wellbeing partnership risk management arrangements. – reference to NI142 – Supporting People.</p> <p>The risk also links to Sandwell MBC's strategic risk in respect of the Personalisation and Transformation of Social Care.</p> <p>The risk should also link to the Strategic Housing Forum.</p> <p><b>Lynn Jackson</b> <b>Colin Simcox</b></p>

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
Community Empowerment	10. Community involvement will reduce with the exit of GGNDC	Local residents do not feel part of the community or able to influence decisions made about the area.	4	3	12	Neighbourhood forums to meet quarterly are to be maintained by SMBC. GGCE will support an additional 4 Meetings of the neighbourhood forums every year. GGCE to promote and facilitate community activities as part of the re-investment into the community GGCE Chair invited to become a member of Sandwell Partnership Stakeholder Group Elected Members continue to maintain their visibility in the area	Sandwell Partnership GGCE Sandwell MBC	This risk already exists within the Sandwell Partnership Strategic Risk Register.  The Sandwell Partnership directorate / Director owns this risk.  Links are also established in respect of Sandwell MBC's Community and Regulatory Services.
	10a. The improvement in the social infrastructure and cohesion within GG will regress post 2010	The diverse community divides on ethnic or religious grounds and tensions arise in the area	4	2	8	NDC resources have provided a strong network of sustainable community organizations.  GGCE will continue to support co-ordination and collaborative working between community organizations.  GGCE will continue to support community festivals as a mechanism to bring diverse communities in Greets Green	Sandwell MBC GGCE	Sandwell MBC has a strategic risk relating to Community Cohesion.

Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
						together.		
Legacy	11a. GGCE	Fails to achieve economic viability due to inadequate asset base or lack of enterprise development	4	2	8	income already generated from assets and enterprises can cover core costs to sustain the organization. Proposals developed to acquire mixed asset portfolio to maximize sustainability. Business Development Manager in post developing sustainable enterprise opportunities	GGCE Sandwell MBC	Risk to be transferred to GGCE on start up.
	11b	Fails to develop community enterprises which provide services and employment to the local community.	4	3	12	Business Development Manager in post developing sustainable enterprise opportunities Resident trustees give guidance on needs of local community Links with partners to identify opportunities and develop new enterprises	GGCE	Risk to be transferred to GGCE on start up.
	11c	Fails to gain credibility with the community	4	2	8	Community development post established and in recruitment Community engagement identified as the first call on funds for reinvestment in the community. Resident trustees promote	GGCE Sandwell Partnership	Risk to be transferred to GGCE on start up.



Risk type	Risk name	Risk description	Combined impact	Probability	Overall score	Control/mitigating measure	Risk Owner	Risk Treatment and action / responsibility
						the business. Implementing the learning from the NDC Partnership on promotion and publicity to build credibility		
	11d	Fails to maintain credibility with key partners.	4	2	8	Attraction and retention of directors with appropriate skills and reputation	GGCE Sandwell Partnership	Risk to be transferred to GGCE on start up.